



ONE CARIBBEAN...
ONE COMPANY



THE TCL **GROUP**



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ONE COMPANY

GROUP OVERVIEW



Trinidad Cement Limited (TCL) was incorporated in Trinidad in 1951 and commenced production in 1954. Through a process of diversification and expansion, TCL has evolved from a single cement manufacturing operation into a full-fledged group of companies with operations throughout the English-speaking Caribbean.

Today, the TCL Group is the leading producer and marketer of cement and ready-mix products in the Caribbean. We are firmly committed to our goal of “Building Caribbean Excellence” for our customers, employees, shareholders and wider Caribbean communities.

Through the dedication and commitment of the TCL family, the Group draws strength from its depth of knowledge and experience to create a truly and uniquely Caribbean expression, providing world-class products and services to all our customers.

The TCL Group - One Caribbean... One Company.

Today, eight (8) operating companies in Trinidad, Barbados, Guyana, Jamaica and Anguilla define the structure of the TCL Group:

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TRINIDAD CEMENT LIMITED

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RESERVES TO LAST A **CENTURY**

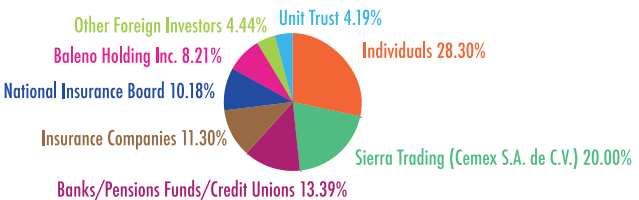


Company Overview: Trinidad Cement Limited (TCL) was incorporated in Trinidad in 1951 and commenced production in 1954. Its primary activity is the manufacture and sale of TCL Premium Portland Pozzolan Cement, Ordinary Portland Cement as well as Class G, High Sulphate Resisting (HSR) and Oilwell Cement. In 2008, cement production and sales were 957,600 tonnes and 954,600 tonnes respectively.

Board of Directors: Andy J. Bhajan (Chairman), Dr. Rollin Bertrand, Eutrice Carrington, Carlos Hee Hong, Jeffrey McFarlane, Dr. Al-eem Mohammed, Dr. Leonard Nurse, Yusuff Omar, Brian Young.

Company Secretary: Alan Nobie.

Principal Officers: Satnarine Bachew (General Manager), Fitzalbert Rawlins (Operations Manager), Parasram Heerah (Finance Manager), Keith Johnson (Human Resources Manager), Harrinarine Dipnarine (Engineering Services Manager), Gloria Jacobs (Quarry Manager), Ian Matthews (Planning & Development Manager), Pascall Marcelin (Materials Manager), Rodney Cowan (Marketing Manager), Keith Ramjitsingh (Production Manager), Amarchandra Maharaj (Health, Safety & Environment Manager).





TCL PACKAGING LIMITED

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QUALITY COMES IN A **PAPER SACK**



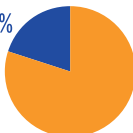
Company Overview: TCL Packaging Limited (TPL) was incorporated in Trinidad in 1989 and commenced operations in 1991. Its primary activity is the manufacture and sale of papersacks. Production in 2008 was 37,900,000 sacks.

Board of Directors: Yusuff Omar (Chairman), Satnarine Bachew, Ramez Ayoub (Dipeco – Switzerland), Dr. Rollin Bertrand, Arun K. Goyal.

Company Secretary: Cheryl Gransaul.

Principal Officers: Derrick Isaac (General Manager), Hilary Lakshiram (Operations Manager), Betty Ann Noreiga (Marketing Manager), Sursatee Heeralal (Marketing & Logistics Officer), Kaveer Seepersad (Senior Plant Coordinator).

Dipeco (Switzerland) 20%



TCL 80%



**TCL – PONSA
MANUFACTURING LIMITED**

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Point Lisas, Trinidad
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SAFETY IS ONE OF OUR PRODUCTS



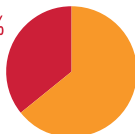
Company Overview: TCL Ponsa Manufacturing Limited (TPM) was incorporated in Trinidad in 1995. Its primary activity is the manufacture and sale of single use slings. It is also involved in the sale of jumbo bags, reusable slings, safety harnesses and polypropylene sacks, as well as webbing for use in the furniture industry. Sales in 2008 amounted to 37,900 jumbo bags and 341,600 slings.

Board of Directors: Yusuff Omar (Chairman), Dr. Rollin Bertrand, Juan Ponsa (Industrias Ponsa - Spain), José Sala Pinto (Industrias Ponsa - Spain), Arun K. Goyal, Satnarine Bachew.

Company Secretary: Cheryl Gransauil.

Principal Officers: Derrick Isaac (General Manager), Betty Ann Noreiga (Marketing Manager), Sursatee Heeralal (Marketing & Logistics Officer), Stephen Ramcharan (Technical Coordinator).

Industrias Ponsa S.A. (Spain) 35%



TCL 65%



READYMIX (WEST INDIES) LIMITED

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GETTING THE RIGHT MIX **READY**



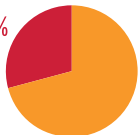
Company Overview: Readymix (West Indies) Limited (RML) was incorporated in Trinidad in 1961. Its primary activity is the manufacture and sale of premixed concrete. In 1996, TCL acquired majority ownership of the Company. In 2002, RML acquired 60% shareholding in Premix and Precast Concrete Inc. in Barbados, and in 2004, 100% of Island Concrete N.V. in St. Maarten and Island Concrete SARL in St. Martin. RML operates seven concrete plants in Trinidad and Tobago and is the premier supplier of readymixed concrete in this market. In 2008, the RML Group's concrete sales totaled 252,000m³. RML also operates its own quarries at Valencia, which supply all of the company's aggregate requirements. The company operates in the following areas: Guanapo (Head Office, Central Dispatch, Concrete Batching Plant, Laboratory), Melajo, Valencia (Quarry and Wash Plant) and has Concrete Batching Plants in Laventille, Point Lisas, Harmony Hall and Studley Park.

Board of Directors: Eutrice Carrington (Chairman), Dr. Rollin Bertrand, Satnarine Bachew, Lawford Dupres, Arun K. Goyal, Hollis N. Hosein, Anton Ramcharan, Wayne Manning.

Company Secretary: Isha Reuben-Theodore.

Principal Officers: Manan Deo (General Manager /Company Secretary), Dexter East (Operations Manager), Isha Reuben-Theodore (Finance Manager), Gerard Torres (Marketing Manager), Learie Hinds (Human Resources Manager), John Cardenas (Special Projects Manager), Jaris Liburd (Plant Manager – Island Concrete NV), Muriel Lancien (Manager – Island Concrete SARL), Richard Dash (Materials Manager), Malcom Smith (Plant Manager – PPCI).

Other Shareholders 29%



TCL 71%



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ENHANCING **FUEL** USAGE



Company Overview: Arawak Cement Company Limited (ACCL) was incorporated in Barbados in 1981 and was wholly acquired by TCL in 1994. Its primary activity is the manufacture and sale of Ordinary Portland Cement and Portland-Pozzolan Cement. Production of cement in 2008 was 301,400 tonnes.

In December 1997, the TCL Group purchased a lime plant adjacent to the Arawak cement plant. Its principal products are hydrated & quick lime. Large quantities of quick lime are consumed in the steel industry, whereas hydrated lime is the largest tonnage chemical used in the treatment of potable and industrial water supplies. Lime has many other uses in the Agricultural, Glass, Dairy Products and Chemical industries.

ACCL commissioned the use of a new solid fuel supply system in 2007. Pet Coke was identified as the most economical and reliable alternative for kiln firing at ACCL after the curtailment of its Orimulsion supply from Venezuela. The first year of operating the kiln using 100% Pet Coke was 2008.

Board of Directors: Jeffrey McFarlane (Chairman), Dr. Rollin Bertrand, Satnarine Bachew, Arun K. Goyal, Hollis N. Hosein, Frank McConney, Joseph Nunes, Yusuff Omar.

Company Secretary: Charmaine Reece (Ag.).

Principal Officers: Rupert Greene (General Manager – Ag.), Leslie Maxwell (Planning & Development Manager), Charmaine Reece (Finance Manager – Ag.), Christiana Annan (Marketing Manager – Ag.), Dawn Jemmott-Lowe (Human Resources Manager), Dwight Sutherland (Engineering Services Manager), Sheryllyn Welch-Payne (Materials Manager), Matthew Thornhill (Production Manager), Phillip Yeung (Operations Manager).



TCL 100%



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SUPPLYING **EXPORT** MARKETS



Company Overview: TCL Trading Limited (TTL), a wholly owned subsidiary within the TCL Group, was incorporated in Anguilla in 1997. Its primary activity is trading in cement and related products. TTL is engaged in the marketing and sale of cement to the Group's export markets.

Board of Directors: Yusuff Omar (Chairman), Dr. Rollin Bertrand.

Company Secretary: Egwin Daniel.

Principal Officers: Aneil Mahadeo (General Manager), Sabrina Browne (Administrative Officer).



TCL 100%

INCREASING **REGIONAL** CAPACITY

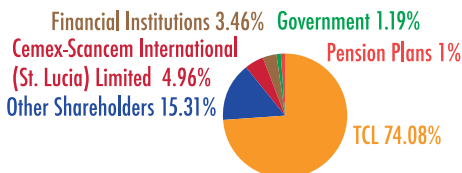


Company Overview: Caribbean Cement Company Limited (CCCL) was incorporated in Jamaica in 1947 and commenced production in 1952. Its primary activity is the manufacture and sale of Ordinary Portland Cement and Portland-Pozzolan Cement. In 2008, CCCL commissioned a new Pre Calciner, Dry Process Kiln (Kiln 5), increasing the company's clinker manufacturing capacity to 1.3million (the highest within the Group) and is now actively engaging in export sales of cement. One of CCCL's subsidiaries, Jamaica Gypsum & Quarries Limited (JGQ) is involved in the mining and sale of gypsum and anhydrite. JGQ's gypsum sales in 2008 amounted to 303,000 tonnes. The major assets of another subsidiary, Caribbean Gypsum Company Limited are its gypsum/anhydrite quarry lands, which enhance the reserve of raw material available to CCCL. Rockfort Mineral Bath Complex Limited is also a subsidiary of CCCL. It maintains a leasehold interest in a mineral spa.

Board of Directors: Brian Young (Chairman), Dr. Rollin Bertrand, Hollis N. Hosein, Parris Lyew-Ayee, Yusuff Omar, Judith Robinson and Paul Stockhausen.

Company Secretary: Shaun Lawson-Laing.

Principal Officers: F.L. Anthony Haynes (General Manager), Chester Adams (Project Manager - Upstream Projects), Hayden Ferreira (Projects Director - Expansion and Modernisation), Orville Hill (Finance Manager), Alice Hyde (Marketing Manager), Brett Johnson (Manufacturing Manager), Shaun Lawson-Laing (Company Secretary/Manager Legal & Corporate Affairs), Jinda Maharaj (Technical Operations Manager), Noel McKenzie (Quarries Manager), Raymond Mitchell (Quality Manager), Dalmain Small (Human Resource Manager), Adrian Spencer (Materials Manager), Godfrey Stultz (Project Manager - Cement Mill 5 Project), Ken Wiltshire (Engineering Services Manager).





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BENEFITING **GUYANESE** PEOPLE

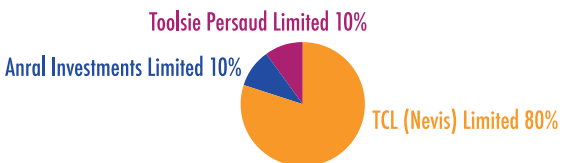


Company Overview: TCL Guyana Inc. (TGI) was incorporated in 2004 and is involved in the packaging of bulk cement for sale on the Guyanese market. Its operations directly and tangibly benefit the Guyanese people and economy with the creation of jobs, transfer of technology, net savings on foreign exchange outflow, provision of a reliable cement supply to facilitate infra-structural developments, the potential for more competitive cement pricing and the potential for downstream investments.

Board of Directors: Yusuff Omar (Chairman), Dr. Rollin Bertrand, Arun K. Goyal, Hollis N. Hosein, David Persaud.

Company Secretary: Alan Nobie.

Principal Officers: Mark Bender (Plant Manager/Plant Superintendent); Brian Peters (Accountant); Rosco Greene (Marketing Representative).





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THE **BOND** FOR FUTURE GROWTH





ONE CARIBBEAN...
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THE **VISION** FOR EXCELLENCE

